

Challenges & Insights into Reducing the Cost of Renewable (Green) Hydrogen Projects

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Shell's Net Carbon Intensity: Also, in this content we may refer to Shell's "Net Carbon Intensity" (NCI), which includes Shell's carbon emissions from the production of our energy products, our suppliers' carbon emissions in supplying energy for that production and our customers' carbon emissions associated with their use of the energy products we sell. Shell's NCI also includes the emissions associated with the production and use of energy products products products products for resale. Shell only controls its own emissions. The use of the terms Shell's "Net Carbon Intensity" or NCI are for convenience only and not intended to suggest these emissions are those of Shell plc or its subsidiaries.

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Challenges of Green Hydrogen Projects



Regulation

Market



Technology



Project

- Clarity on government
 ambitions, H₂ codes &
 standards
- Qualification for subsidies requires mature cost and execution commitments
- Defined H2 pipeline & grid specifications/connections

- Multitude of LCOH expectations and definitions
- O Illiquid Market

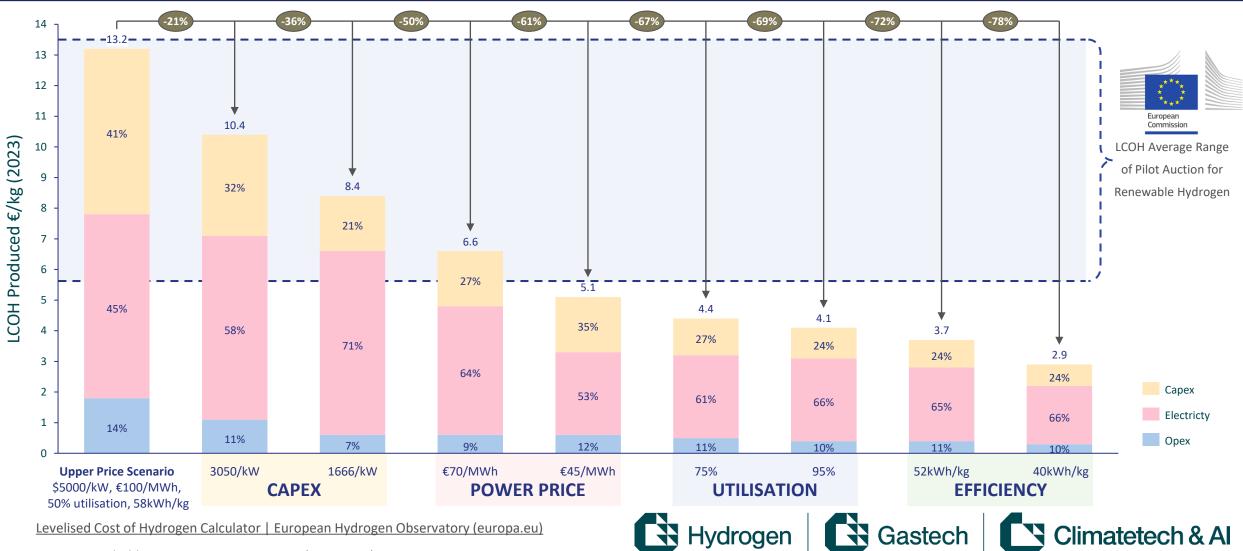
- **O** Technology evolving quickly
- **O** EPC & vendor relationships
- Competing and overlapping hydrogen vectors

- Limited actual experience at scale
- Different approach to opportunity selection
- Resourcing alongside traditional projects





LCOH Context – Key Drivers to Reduce the Cost



Competitive bidding - European Commission (europa.eu)

Projects in Execution

Multiple Projects

Variety of Scales

Geographic Spread

Different **Technologies**

Various Partners







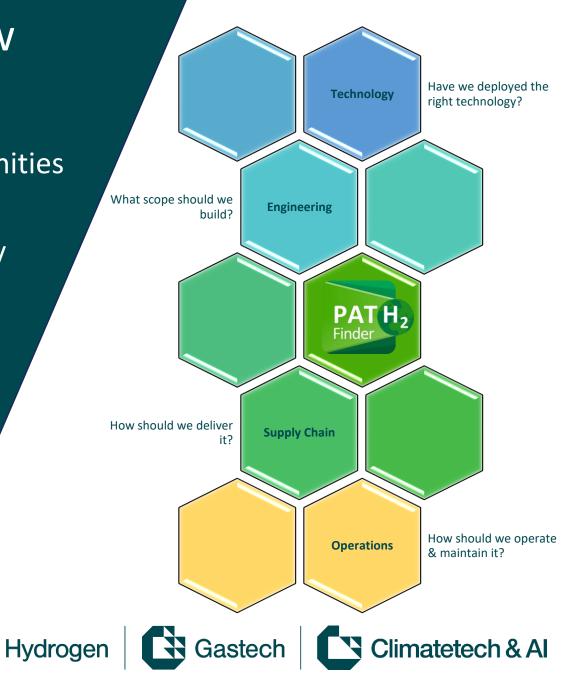




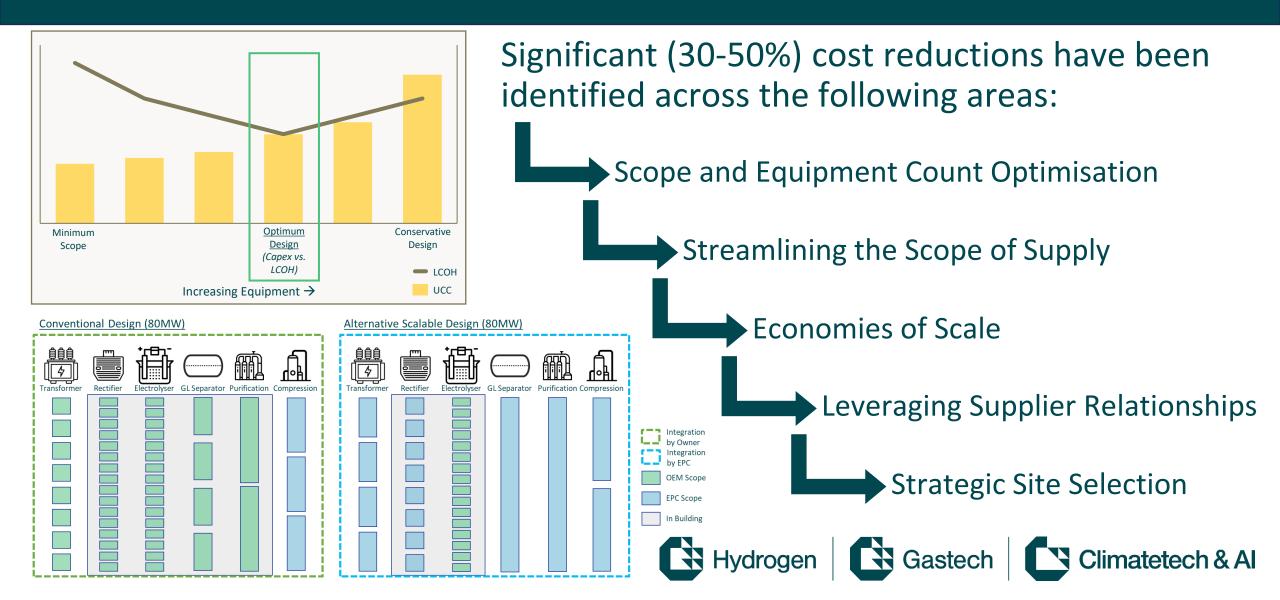


PATH₂Finder Programme Overview

- Focused on Capex and Opex Reduction Opportunities
- Alignment with Project Portfolio
- Integrated Approach: Technology / Engineering / Supply Chain / Operations
- Collaboration with Key EPC Partners / Vendors
- Standardised Approach (Data & Definitions, Benchmarking)
- Incorporating Project Lessons and Insights



Insights into Reducing the Cost of Green Hydrogen Projects



Joint Action Needed

